



FLUOR DANIEL

February 1992

TO WHOM IT MAY CONCERN -

Fluor Daniel in its capacity of general contractor for engineering, procurement and construction has built a Fatty Alcohol Plant in Telok Panglima Garang, Malaysia.

Dillinger Stahlbau GmbH (D.S.D.) and its local affiliated company D.S.D. Construction Sdn. Bhd. have performed the following work for this project under total responsibility lump sum contract with Fluor Daniel.

- Supply and erection of all common temporary site facilities for all construction contractors.
- On site prefabrication and installation of piping.
- Supply of materials and installation of steamtracing.
- Installation and hydrotesting of equipment.
- Supply and installation of insulation for piping and equipment.
- Painting of structural steel, piping and equipment.

D.S.D. employed local labor and German site supervision; the insulation work was subcontracted. The site work started in August 1990 on a tight schedule and was mechanically complete in July 1991.

D.S.D. spent a total of 438500 site manhours.

We like to state that D.S.D. significantly contributed to the success of this project and we herewith express our satisfaction with D.S.D.'s performance. Particular strong points were: quality of work and completing the work prior to target dates set by Fluor Daniel.

H. Kaars

Manager of Contracts